IOC 32nd Assembly

3.2: Report of Executive Secretary on the work since IOC-31 (and since 2015)

+

- 6.1 DRAFT PROGRAMME AND BUDGET FOR 2024–2025 (Draft 42 C/5)
- 6.3 DRAFT ACTION PLAN IN RESPONSE TO THE IOS EVALUATION OF THE IOC STRATEGIC POSITIONING

Dr Vladimir Ryabinin

21 June 2023





Item 3.2: Report of Executive Secretary on the work since IOC-31 (and since 2015)

As this is my last report to IOC Assembly, it will be slightly less focussed or reporting <u>facts</u> but will aim to present "a bigger picture",

Sometimes going back to 2015 when I started

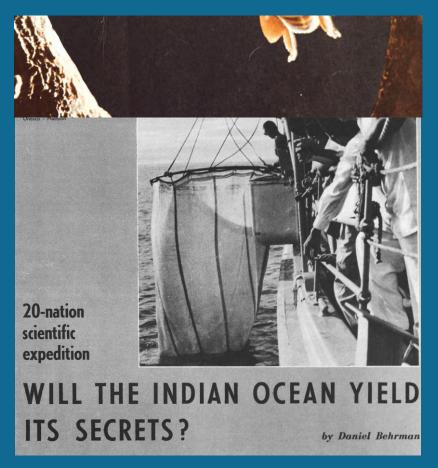
For specifics, please read more in the Addendum to Executive Secretary Report

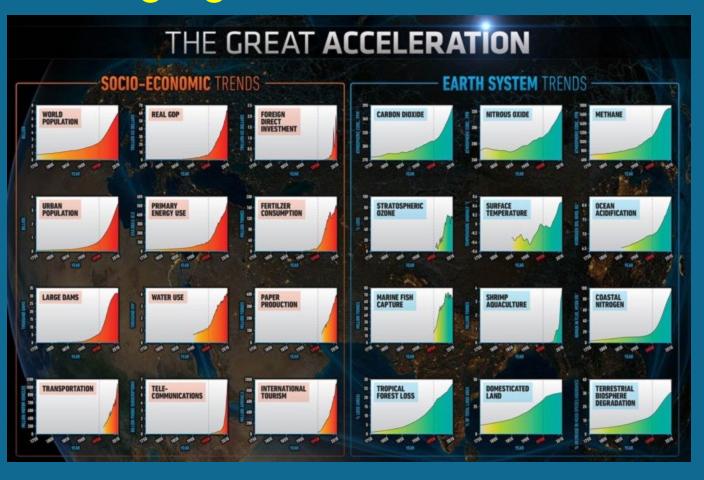
Items requiring a decision will be considered individually

1960s

IOC Evolving Agenda

Now





Intergovernmental UN platform for dialogue and cooperation in ocean science

Intergovernmental UN Platform to enable ocean science for addressing existential issues

IOC MEDIUM-TERM STRATEGY 2022-2029



Mission: to bring together governments and science community in achieving 'the Ocean We Need for the Future We Want'



IOC High-Level Objectives:

- Healthy ocean and sustained ocean ecosystem services;
- Effective warning systems and preparedness for tsunamis and other ocean-related hazards;
- Resilience to climate change and contribution to its mitigation;
- Scientifically-founded services for the sustainable ocean economy; and
- Foresight on emerging ocean science issues.

IOC in/and United Nations



Since 2015:

- the 2030 Agenda and its SDG14 (IOC custodian for 14.3 and 14.a)
- Paris Agreement:
 - 1-Ocean in Preamble, 2-UNFCCC SBSTA Ocean Climate Dialogue
- Sendai Framework for DRR
- Since 2016 idea of the Ocean Decade
- Since 2017 UN Ocean Conferences
- Since 2021 Ocean Decade is ON!

Since IOC-31 in 2021:

- UN 2022 Ocean Conference: unique recognition of IOC and Decade
- Kunming-Montreal Global Biodiversity Framework (30x30)
- BBNJ High Seas Treaty agreed and open for ratification (IOC is "in")

Division of labour in UN: IOC is recognized as "the UN home of ocean science"

IOC in/and UNESCO



m unesco

Ocean Programmes

2016: IOC Audit: major chronic understaffing and shortage of resources

Since 2017, IOC has been included as an individual entry in UNESCO planning and reporting processes

The 2021 IOS Evaluation of IOC Strategic Positioning

Ocean as UNESCO communication priority for 1st half of 2022: "UNESCO ocean programmes"

April 2022: UNESCO 214th Executive Board, "UNESCO and the ocean" (to report progress in October 2023 at 217th Executive Board)

May 2023: UNESCO 216th Executive Board, "Urgent requirement for increased and more stable resources to the Intergovernmental Oceanographic Commission (IOC)": ± 50% increase in regular budget expected

Return of US to UNESCO, continued membership of US and Israel, budget IOC work on Africa, Gender and SIDS, ocean literacy in Intersectoral Program 2

Modern Leadership is in Partnership



- Collaboration with all UN and related Organizations with an ocean mandate, through UN-Oceans and more directly: CBD, DOALOS, FAO, GEF, IAEA, IMO (WMU), ISA, UNDP, UNEP, UNU, WHO, WMO, some development banks...
- IGOs: EC, ICES, PICES, IUCN, IHO, SPC (MoU), IORA (MoU), IPCC, OECD...
- International Organizations: SCOR, ISC, ...
- Private Sector Fugro, Prada, HubOcean + RevOcean, The Economist, Panerai
- Philanthropic foundations: approximately 30 in the Decade
- Associations, Institutes, Activities: POGO, EMB, VLIZ, JPI, Communities for Ocean Action, Friends of Ocean Action, OKAN of Future Earth, UN Global Compact, UN Decade of Ecosystem Restauration (UNEP/FAO), Ocean/climate platform
- UNESCO Sectors: education, culture, natural sciences, social & human sciences, gender, communication

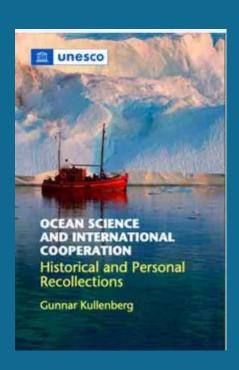
Our voice in (+ organization of) major conferences

- UN Ocean Conferences:
 - 2017, Fiji/Sweden, UN HQs New York, USA
 - 2022, Kenya/Portugal, Lisbon
 - 2024/2025, Costa Rica/France, prep 2024 San Jose, June 2025 Nice
- The World Ocean Summit of The Economist, since 2018
- Our Ocean Conferences, since 2016
- President Macron's One Ocean Summit, Brest, France, 9-11 Feb 2022
- UNFCCC CoPs
- CBD CoPs
- BBNJ Intergovernmental Conference
- Decade Conferences (online in Berlin in 2021, Barcelona 2024)
- WCRP Open Science Conference (Kigali, October 2023)
- Effects of Climate Change on the World Ocean IOC as a cosponsor
- Large Marine Ecosystems and MSP Conferences
- + many more...

New IOC Executive Secretary from 1.1.2024



- I am leaving on 31 December 2023
- New, 10th, IOC Executive Secretary will be appointed by Director-General of UNESCO and start to work in early 2024
- 6 preferential candidates, to be considered by Director General, were determined yesterday by the IOC Executive Council



"Ocean science and international cooperation: historical and personal recollections", Gunnar Kullenberg, 6th IOC Executive Secretary, UNESCO, 2021

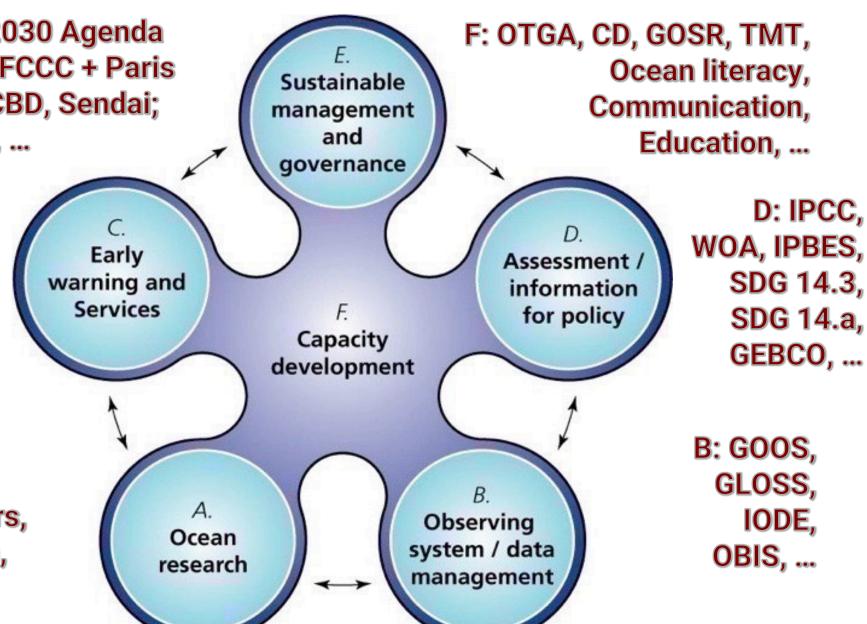
IOC portfolio



E: contributions to 2030 Agenda and SDG 14, UN, UNFCCC + Paris Agreement, BBNJ, CBD, Sendai; Coastal zones, LME, ...

C: Tsunami, HABs, Ocean Prediction and Services, WMO/IOC JCB, ...

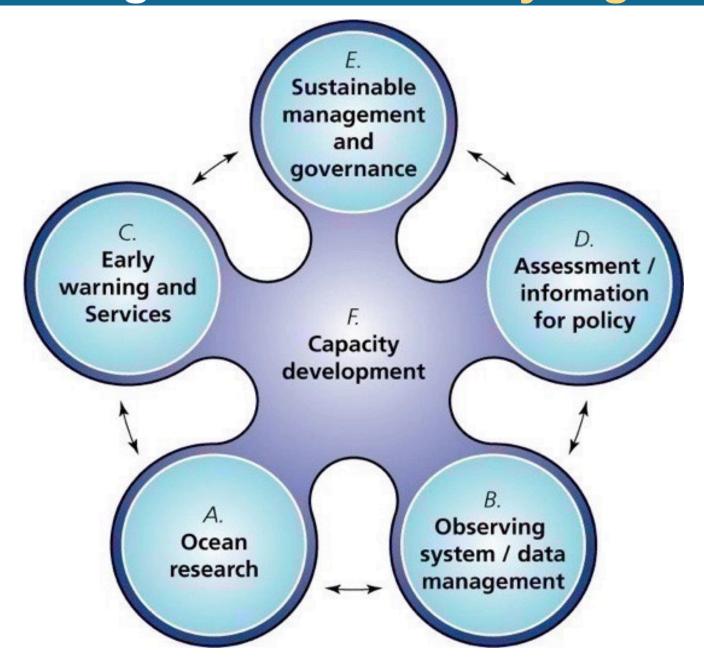
> A: IIOE-2, GOAON, GO₂NE, GESAMP TrendsPO, Stressors, IOC-R, Blue Carbon, WCRP, ...



SDG 14.3, SDG 14.a,

IOC work through Functions – by big brushes





Function A: Science Portfolio















MOS - Multiple Ocean Stressors



TrendsPO





Non indigenous invasive species – CCLME; WGBOSV

SDG 14 indicators: 14.3.1 OA, 14.a.1 GOSR, 14.1.1 ICEP



With special thanks to Henrik Enevoldsen for holding the fort!







Function A: Stressors

MOS Multiple Ocean Stressors

GO₂NE Global Ocean Oxygen Network

CCLME alien species and stressors



Invasive species



Plastic Impacts – WG 40

Pollutants – WG 45



Ocean Acidification

- Success as UN Custodian Agency for Indicator 14.3.1, portal

IOC-32, Item 4.11



Harmful Algae incl GlobalHAB

IOC-32, Item 3.4.3

New: Back to Blue -> ocean chemical pollution

THE INVISIBLE WAVE













Blue Carbon



IOCR

Ocean Carbon



New Core Project 'Earth System Modelling and Observation' Open Conference – October 2023, Kigali, Rwanda

















Effects of Climate Change on the World's Ocean



Climate change Mitigation – WG41



UNESCO SHS: Ethics of Climate Engineering (in planning)



Function A: Regional Research













- Most representative and successful conference for the Indian Ocean
- Future of IIOE-2, transformation to fit the 2030 Agenda, how to support from IOC

Thanks to INCOIS for running the IIOE-2 Project Office!

We've discovered an undersea volcano near Christmas Island that looks like the Eye of Sauron

Open Science Conference on Eastern Boundary Upwelling Systems: Past, Present and Future. 19-23 September 2022

Function A: Overall Support to Ocean Research





GOSR / SDG 14.a.1



- Success as UN Custodian Agency for Indicator 14.a.1, portal

IOC-32, Item 4.11

- Ocean Research Funding = ~1.1% of GERD

State of the Ocean Report

Indigenous and local knowledge

INTERGOVERNMENTAL OCEANOGRAPHIC COMMISSION (of UNESCO)

GUIDANCE ON DIALOGUE BETWEEN IOC PROGRAMMES AND INDIGENOUS AND LOCAL KNOWLEDGE (ILK)

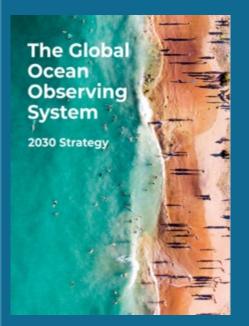
IOC/INF-1430

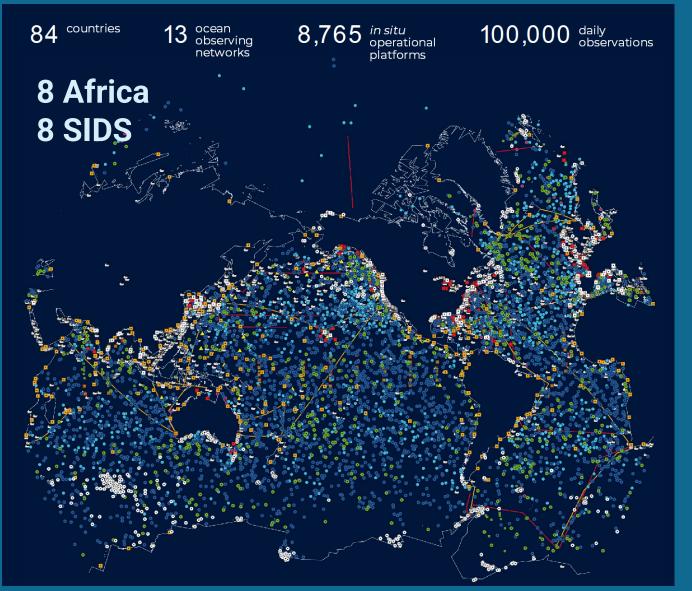
Paris, 27 April 2023 English only



Function B: Observing System







IOC-32, Items 4.8-4.10



With special thanks to Emma Heslop for holding the fort!

Ocean Observing System Report Card 2022

Function B: Observing System

- GOOS (IOC, WMO, ISC, UNEP), distributed office
- OceanOPS, shared with WMO using US rerouted funding after 2011
- BioEco portal hosted by OBIS
- Covid-19: initial resilience, scar in data sets to remain, esp. RAMA
- UN ICP on Ocean Observing (6-10 June 2022) visibility within UN
- Decade Coordination Office nearing completion

> 50% of Decade Actions target Challenge 7



Ocean Observing Co-Design

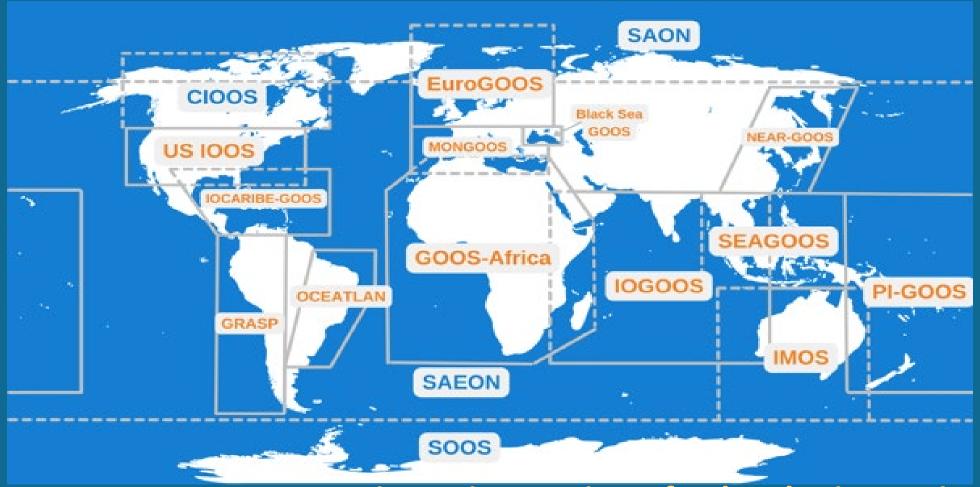


CoastPredict



Observing Together

Developing GOOS Regional Alliances

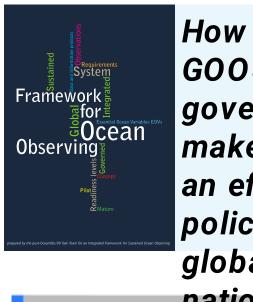


Now 14 GRAs, across 130 countries, rejuvenation of 3 developing region GRAs 73 GOOS National Focal Points!

Key targets for support – PI-GOOS (new home), IOCARIBE-GOOS, GOOS Africa

REQUIREMENTS

Theme Societal Benefit Scientific Issue, process EOV Network



How to strengthen GOOS links to governments and make it a key part of an effective science – policy interface, globally and in

Biodiversity

Climate

Mitigation of climate change

Adaptation to climate change

Tsunami risk mitigation

Efficient maritime economy

Carbon storage

Human health

Coastal protection

Ocean health

Food security

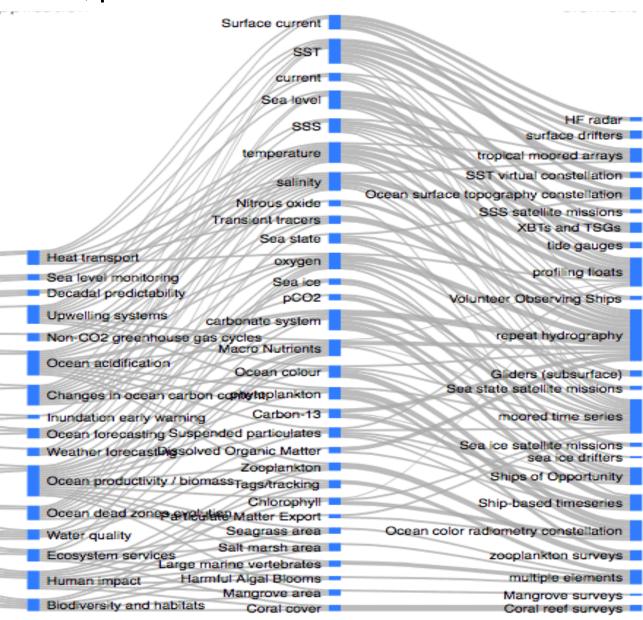
Tourism/cultural

Clean waters

Coastal livelihoods

IOC High-Level Objectives?

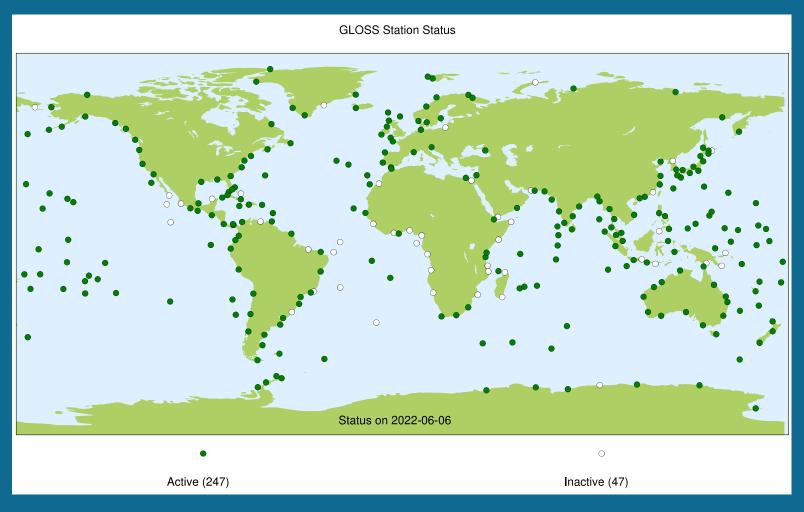
Economy, UN Frameworks?





Global Sea-Level Observing System





https://gloss-sealevel.org/

GLOSS Core Network Station Availability

Last updated on 06 Jun 2022

(Guide to data sources)



UHSLC Delayed Mode Data

UHSLC Fast Mode Data

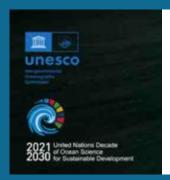
VLIZ Data

SONEL Data

BODC Data

Function B: Data Management





International Ocean Data Conference:
"The Data We Need for the Ocean We Want"

1) 14- 16 February 2022, Sopot;
2) 20-22 March 2023, UNESCO, Paris

- 58 NODCs, 40 ADUs, 6 AIUs (2023)
- MoU with Government of Flanders via its Marine Institute ->2026
- Development of the Ocean Best Practices System (IODE/GOOS)
- IODE to host the Decade Coordination Office for Data Sharing
- IOC-32, Item 4.4 IOC Data Policy and Terms of Use (2023)

Needed: intensification of data use and its conversion - through science intensive processing - to products of high societal value



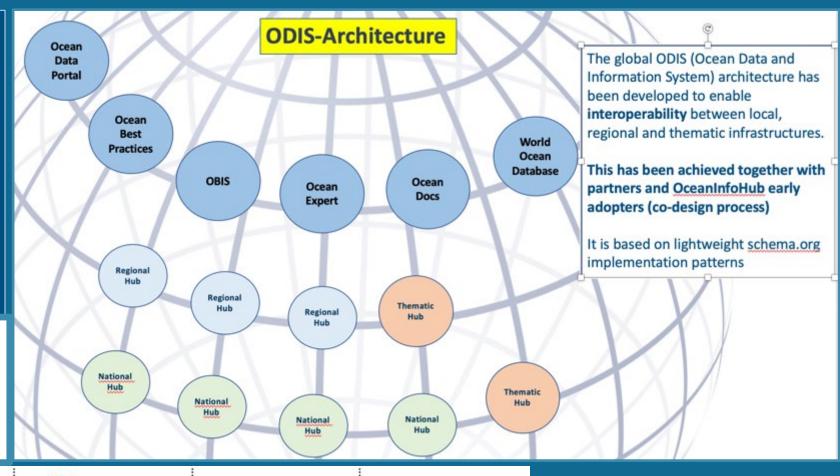
Function B: Data Management towards ODIS: Ocean Data & Information System

Goal: improve access to marine and coastal data and information, thus improving the flow of information to end users.

Approach: develop interoperability between existing information systems.

Pilot regions

- Africa region,
- 2. Latin America and Caribbean region, and the
- 3. Pacific Small Island Developing States







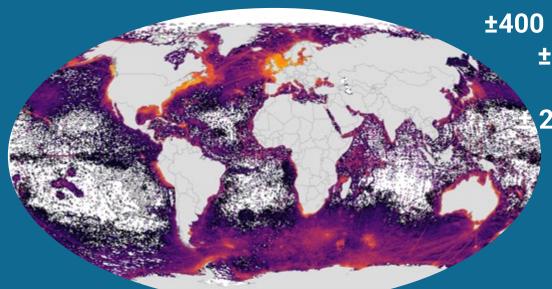






Function A,B,C: Research, Observations, Data, Services





±400 new datasets added per year ±10 million records added per year

200 scientific papers per year

109 million records >1000 data providers 180,000 marine species

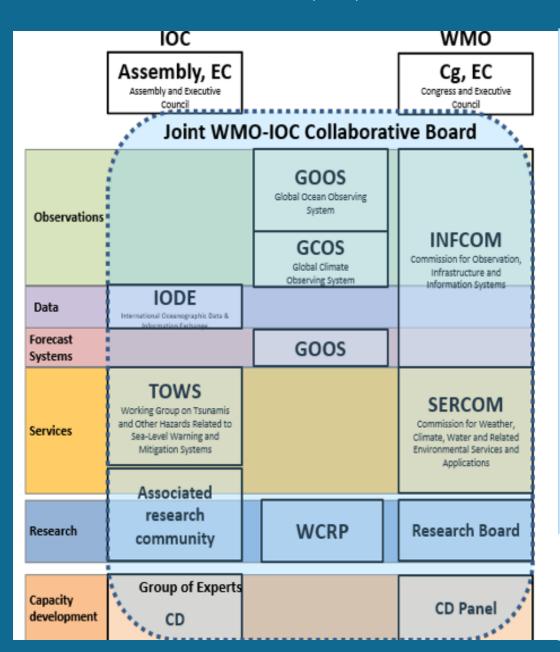
World's most comprehensive quality-controled database on marine biodiversity for science, conservation and sustainable development

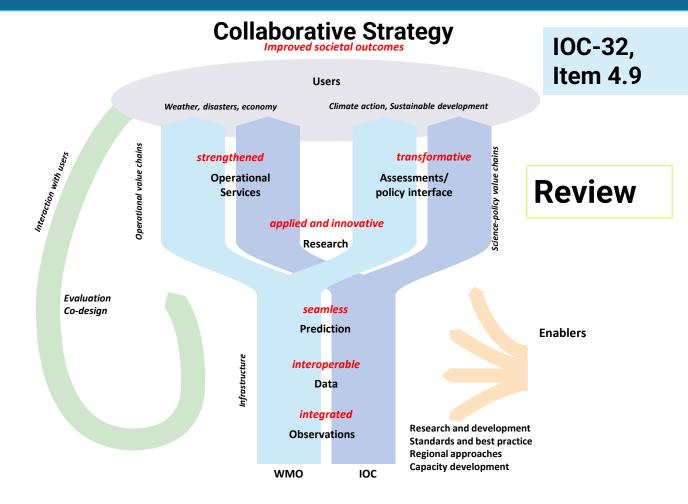
KEY for 2030 GBF!



Invasive species monitoring system and early-warning decision-support tool for Pacific Island States

Functions A,B,C+: WMO-IOC Joint Collaborative Board





Value chains (blue), feedback cycles (green), & enablers (orange) across meteorological & oceanographic infrastructure, service delivery & science-policy interfaces

Function C: Tsunami

- IOC-32, Items 3.4.1
- C.A.

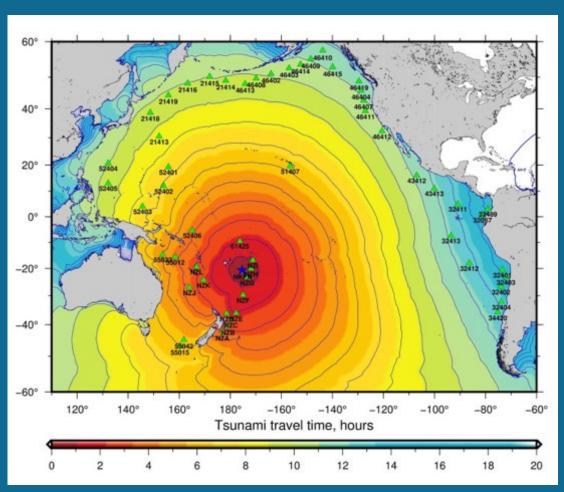
- Progress in 4 regional systems and TOWS
- Ocean Decade Tsunami Programme
- Tsunami Ready Programme + Coalition
- Funding and support by Member States
- New funded projects, e.g. European Commission
- Wave exercises
- Cooperation with UN DRR and impact of the World Tsunami Awareness Day



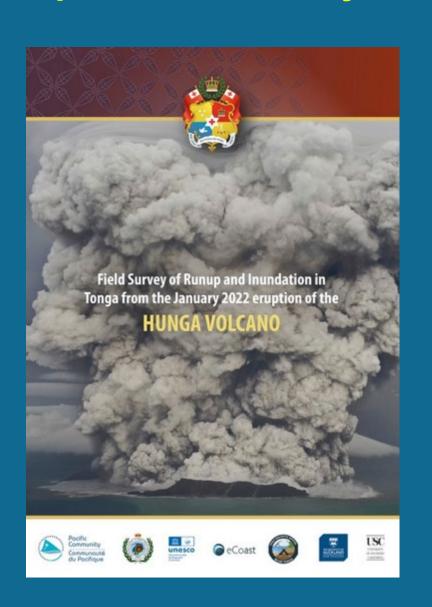
Special thanks to Bernardo Aliaga for holding the fort + congratulations!

Function C: Tsunami

Hunga Tonga - Hunga Ha'apai Volcano Eruption, 15 January 2022



DART: Deep-ocean Assessment and Reporting of Tsunami



IOC-32, Item 3.4.3



- GOOS Expert Team on Operational Ocean Forecasting Systems Guide: Implementing Operational Ocean Monitoring & Forecasting Systems 3 trainings on Ocean Forecasting (hundreds of participants), 2 with OTGA
- Harmful Algal Blooms: institutional growth, FAO back, guidelines on EWS and toxins, testing in Africa, HAB-Solutions Decade Programme
- Copernicus Marine Environment Monitoring Service conversion into an intergovernmental non-profit organization Mercator Ocean International (France, Italy, Norway, Portugal, Spain, UK)





Function D: Assessment, Information for Policy

- Reporting on SDGs as Custodian:
 - 14.3 Tier 2 Portal with help of IODE data growth, training
 - 14.a Tier 2 Portal with help of IODE GOSR
- Responsible for development, UNEP being Custodian:
 14.1 Index for Coastal Eutrophication Potential
- WOA-3, 2021-2025:
 - a brief on synergies between the Regular Process and the Ocean Decade to be produced
 - CD for ocean science-policy interface at national, regional and global levels: a symposium by IOC and UN DOALOS on 12-13 December 2023, UNESCO
- StOR, item 4.2



Cooperation Friendship with IHO

2015, 1st big Question to Executive Secretary: Continue as a co-sponsor of GEBCO? a) review, b) conscious decision 2016-2017: Yes!



1903-2016 (113 years): 5.5% of compliant data in GEBCO grid

(IHO-3, May 2023): 25%! Impossible becomes possible!

Goal: 100%



GEBCO (120 years!)

IOC-32, Item 4.11





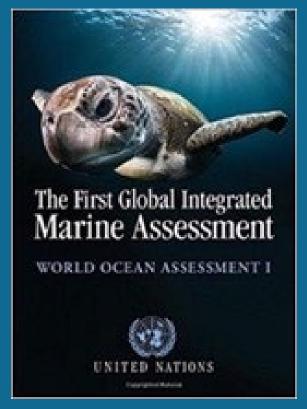
4 existing Sub-Committees

- TSCOM (Technical Sub-Committee on Ocean Mapping)
- SCRUM (Sub-Committee on Regional Undersea Mapping)
- SCUFN (Sub-Committee on Undersea Feature Names)
- SCOPE (Sub-Committee on Communications, Outreach, and Public Engagement)
- The New Sub-committee, <u>SCET</u>: Sub-Committee on Education and Training, to develop and coordinate the education and training strategy of the GEBCO Programme
 - 1) Review of Governance
 - 2) Code of Conduct
 - 3) Strategic Plan

Ocean mapping sets the system of coordinates for all ocean activities

Function E: Sustainable Management & Governance

2016



Humankind is running out of time to start managing the ocean

al

Focused on measuring the state of LMEs through indicators; not focused on integrated management

IOC-XXVI/2 Annex 11

IOC-XXVI, 2011

Key Ocean Management Domains



Coastal zone management and adaptation



Marine Spatial Planning/
Sustainable ocean economy



BBNJ, MPAs, reserves, LMEs, heritage sites, UCH



Management of fisheries and aquaculture



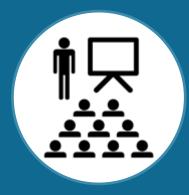
Adaptation to and mitigation of climate change NDCs



Development of national R&D strategies & ocean policies



Real-time oceanographic, weather/climate services



Regional and national capacity development



Early warning systems



Commitment of 17 Panel Countries to sustainably manage 100% of EEZ by 2025



5 key sectors for transformation:

- 1. Food (x6)
- 2. Energy (x 40)
- 3. Low carbon transport & ports
- 4. Ocean restoration / protection
- 5. Tourism
- 20% of Carbon emissions gap
- GDP of 15 T\$ by 2050

5 "enablers" for:

"Sustainable Ocean Planning"

- 1. Stopping land-based pollution
- 2. Innovative lower-risk finance
- 3. Upgrading ocean accounting
- 4. Data + guidance (= science)
- 5. Ocean planning

6.Climate change mitigation/adaptation

IOC Work on Ocean Management



Supporting GEF IW projects, with UNDP, UNEP: IW: Learn

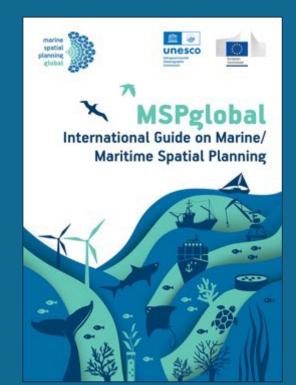
Plans for a new pipeline of ocean projects with UNDP Partner with FAO & Regional Banks on New GEF Ocean Programme New GEF Projects in the Sargasso Sea and Black Sea (ABNJ)

Global Biodiversity Framework – High Seas

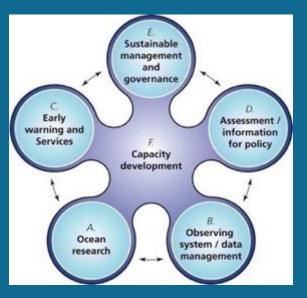
MSPGlobal 1(2018-2021), 2 (2023-2024) starting now! (Global MSP Conferences 2005, 2017, 2022)

Joint Roadmap with European Commission Activities now in 140+ countries

Support: EC, Sweden, Norway (NORAD)



Ocean Science Value Chain and Avenues for Action



- Climate (UNFCCC and its Paris Agreement)
- Kunming-Montreal Global Biodiversity Framework
- BBNJ ("High Seas Treaty")
- Work on SDG 14
- Sustainable Ocean Economy

For the 1st time in history we know what needs to be done:

climate-smart, ecosystem-focussed, ethical & equitable ocean management on the basis of science-supported ocean planning for a sustainable ocean economy (consolidated approach, overcoming silos; it is feasible)



Function F: Capacity Development

IOC-32, Item 4.3

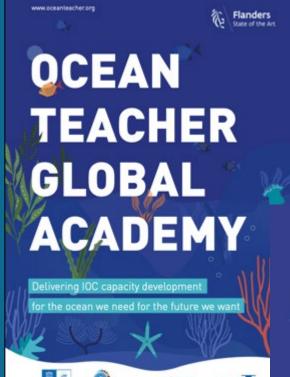
Working Group on the revision of IOC CD Strategy (3 meetings in 2022)

IOC Capacity Development Strategy (2023–2030) and related Outreach and Communications Plan

- Database on experts and their institutions: OceanExpert
- Knowledge database: AquaDocs
- Sharing methodology expertise: Ocean Best Practices
- Continuous professional Development: OceanTeacher Global Academy
- Sharing capacity development opportunities:
 Ocean CD-Hub



Function F: Capacity Development



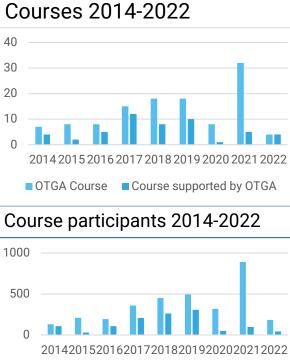


OceanTeacher Global Academy

https://www.oceanteacher.org

- Global network of 17 Specialised and Regional Training Centres
- Gender-balanced training relevant to IOC regions in 4 languages

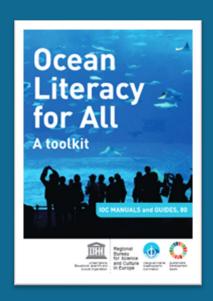


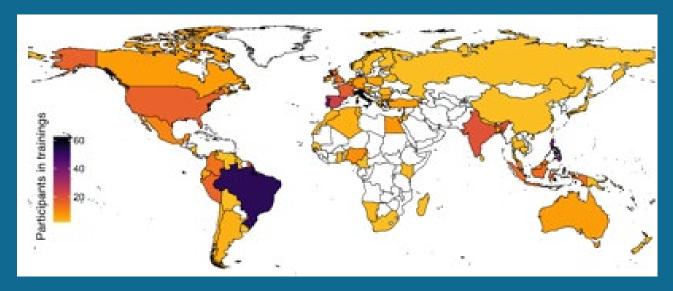


■ Participants OTGA Course

Participants Course supported by OTGA

Function F: Ocean Literacy (started in 2017)





Strategic Plan WG Intense work Venice Office













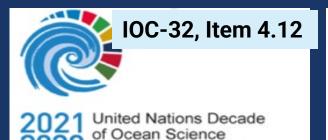
Function F: UNESCO C2Cs, Chairs

Regional Education and Research Centre on Oceanography for West Asia (RCOWA), I.R. of Iran (renewed)

International Training Centre for Operational Oceanography (ITCOOcean), India (renewal starting)

International Centre for Capacity Development: Sustainable Use of Natural Resources and Societal Change (GRO), Iceland: first UNESCO cross-sectorial C2C with training on 'Science for sustainable fisheries'

UNITWIN Network of Marine Chairs is being established



2030 for Sustainable Development

The science we need for the ocean we want

- Clean
- Healthy and resilient
- Productive
- Predicted
- Safe
- Accessible
- Inspiring and engaging

OCEAN DECADE CHALLENGES



Pollutants



Ecosystems



Food from the Ocean



Ocean economy



Ocean-climate nexus



Ocean-related risks



Ocean observing system



Ocean digital representation



Capacity development



Behaviour change

ENDORSED OCEAN DECADE ACTIONS



48 PROGRAMMES
276 PROJECTS

PRUJECTS

84 CONTRIBUTIONS
518 ACTIVITIES

As at June 2023



DECADE ACTIONS LED BY PARTNERS FROM

COUNTRIES



14 COUNTRIES

8 WOMEN

7 MEN

5 MEETINGS

REGIONAL AND NATIONAL COORDINATION

7

REGIONAL TASKFORCES AND PROGRAMMES

12

DECADE IMPLEMENTING PARTNERS



35

NATIONAL DECADE COMMITTEES

10

DECADE
COLLABORATIVE CENTRES/
COORDINATION OFFICES

ENGAGEMENT AND OUTREACH

OVER 20

MEMBERS

OF THE

FOUNDATIONS DIALOGUE



1+ MILLION REACH 10 PATRONS AND
18 INSTITUTIONAL
MEMBERS OF THE
OCEAN DECADE
ALLIANCE

5 INFORMAL WORKING GROUPS



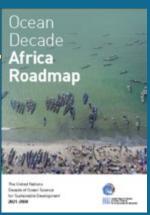
6,500

MEMBERS ON THE
OCEAN DECADE NETWORK

IOCAFRICA



Activities: CD, MSP (Forum), GOOS Africa with help of GMES, OTGA, ... OA work in 5 countries (thanks NORAD!), support to GOOS Africa expe Ocean Decade Africa Roadmap and Task Force - a step change? Thank you Egypt for the Conference in Cairo!



Way forward?

Ocean Planning for Sustainable Ocean Economy can be the goal.

Ocean observations and new ODINAFRICA can be the solutions.

Ocean Decade Task Force can help to illuminate the path.

CD and OTGA can help to generate the human resource.



Thanks to retiring Mika for his long-term service!

The search for Head of IOCAFRICA Office is on.

WESTPAC



Focus of the effort:

- OA, remote sensing, harmful jellyfish guidance, MSP, coral reef MPA management, ...
- Ocean Decade Kick-off Conference, establishment of Decade Coordination Office
- **WESTPAC RTRCs:**
 - MarBEST,
 - Ocean Dynamics and Climate,
 - Coral Reef Restoration & Management,
 - Marine Toxins and Food Security,
 - Plastic Marine Debris,
 - Coastal Contaminant Monitoring and Marine Innovative Technologies (emerging)

Why so successful?

True interest and tangible support by Member States, keep up!



IOCARIBE (40 years! In 2022)

IOC-32, Item 3.3.3

Active in using the Ocean Decade for engaging Member States:
7 projects, 1 activity, Decade Coordination office in preparation
Tropical Americas and Caribbean Regional Planning Group -> Task Force
IOCARIBE GOOS reorganization
Harmful Algae - linkages to Sargassum WG
Oil spill monitoring
OTGA Hub at INVEMAR



Lorna, welcome onboard!

Way forward?

Great Support from Colombia

Stocktaking, great potential contributors exist, focus on key (if not existential) issues for the region, use the convening and energizing power of the Decade



- Regular Sessions since 2016
- Focus: ocean economy, coastal vulnerability, IIOE-2

Methodologies and Approaches of coastal vulnerability and Advances in Operational Oceanography Science and Technology in the Indian Ocean 13 – 17th December, 2021,

Way forward?

Transformation into a Sub-Commission
Establishment of a dedicated secretariat
Focus on key issues for central Indian Ocean, e.g. coastal vulnerability
Capitalization on excellent and powerful research in place and technology
Truly multi-national effort is expected

Communication



IOC NEWS

- IOC highly visible as leading the UN Ocean Decade 2021-2030
- #GenOcean Campaign launched February 2022: http://genocean.org
- IOC Newsletter (~4'500 subscribers) +
- thematic newsletters (Ocean Literacy, MSP, HABs, etc.)
- IOC co-organizer of the **UN World Oceans Day** (<u>unworldoceansday.org</u>)
- Expanded social media presence:
 LinkedIn (10.9K), Instagram (9.3K), Facebook (25.7K), Twitter (19.2K)





- 6.1 DRAFT PROGRAMME AND BUDGET FOR 2024–2025 (Draft 42 C/5)
- 6.3 DRAFT ACTION PLAN IN RESPONSE TO THE IOS EVALUATION OF THE IOC STRATEGIC POSITIONING

Detailed analysis to be undertaken under the Financial Committee

IOS Evaluation of IOC strategic positioning

EC-55 request to estimate needed budget and resources



Sustainable delivery and expansion of IOC activities: estimate of required budget, including human resource needs

(Document distributed by IOC Circular Letter No. 2912)

Content

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1.	Global developments and the growing role of IOC-UNESCO	4
2.	Current Objectives, Situation, and Challenges	5
3.	IOC Programmatic Perspectives	3
4.	Estimate of resources required	10
5.	Key Conclusions	11





IOC's needs for additional funding (assuming EXB)

Function	No. of posts outside RP	Needed Total Funding above RP (US\$)
A	5	3,000,000
В	19	12,000,000
С	7	8,000,000
D	5	2,000,000
E	6	4,000,000
F	8	5,000,000
Decade	10	6,000,000
Total	60 (i.e. 30 additionally to current posts outside RP)	40,000,000

Conclusions:

increase of workforce from 60 to 90, staff outside RP requires more stability, increase of budget from 30M\$ to 50M\$, need stable "core voluntary contributions"





Scenarios (biennium 2024-2025):

1) Zero Nominal Growth

RP: +400K\$

2) Base Case

RP: + 2.3M\$

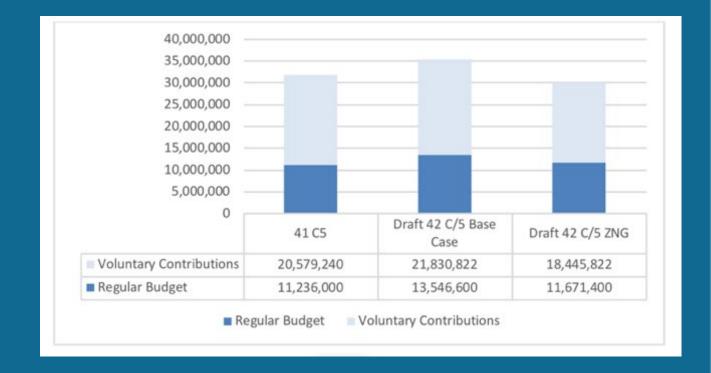
3) Decision UNESCO ExB

(sponsored by 54 MSs!)

RP: +2.3M\$ + ~4M\$

4) US return

RP: +2.3M\$ + $\sim 4M$ \$+



(5th Extraordinary General Conference of UNESCO, 29-30 June 2023)

DRAFT ACTION PLAN IN RESPONSE TO THE IOS EVALUATION OF THE IOC STRATEGIC POSITIONING



IOC-32, Item 6.3

SUMMARY OF PROPOSED ACTIONS & UPDATES ON PROGRESS

	Actions Planned	Progress as of May 2023	Responsible Unit(s)	Estimated Date for Completion
Recommendation 1: By September 2022 – Follow up on the request of the IOC-UNESCO 30th Assembly by estimating the necessary resources and accelerating the application of provisions of Article 10.4 of the IOC-UNESCO Statutes to effectively operate the IOC at an "optimal" level, as well as to determine the most appropriate organizational setting in view of IOC's envisaged global role in science-based ocean management and leading the UN Ocean Decade.	1.1 Obtain professional legal advice on the implications of utilizing Article 10.4 of the IOC Statutes to attract additional funding to the Commission to ensure effective and continuing delivery of its global and regional programmes, including the Ocean Decade; 1.2 In cooperation with the UNESCO Bureau for Strategic Planning (BSP), set up a Structured Financing Dialogue with a view to attracting new donors. To aid with this, identify a small group of Member States, perhaps current main contributors, that could serve as advocates and lead peer-to-peer resource mobilization and engagement conversations;	In line with the decision of the IOC Executive Council at its 55th session requesting the Executive Secretary to prepare 'an estimate of the budget, including the needs in human resources, necessary to sustainably deliver IOC's core programmes and to expand its activities in response to increasing demands of Member States and other stakeholders' (reference Resolution IOC-XXX-3 and Resolution EC-55/2) was implemented through CL 2912. Given the strategic programmatic scope and the mid- to long-term ambition of the proposal, it requires further discussion by Member States and is therefore included in the agenda as a separate item 5 – 'IOC and the Future of the Ocean'.	IOC ES in consultation with BSP and LA IOC ES, in consultation with BSP & IOC Officers	Q2 2024 – document for IOC EC- 57 Course of 2024

6 Recommendations -> 27 Actions

Work for FinCom

When I go in December 2023, I hope to leave IOC

- leading the world's oceanography (Decade) and having an important and recognized role in the UN system (UNOC 2025 hopefully to decide on a common plan of ocean action in the UN system),
- on the road to sustainable ocean management / planning (climate-smart SOP for a healthy and sustainably used ocean),
- with increased budget,
- more functionally autonomous,
- with a strong, professional, healthy and motivated Secretariat,
- forming value chain globally, in regions and in nations.

Last thoughts/thanks

IOC builds science to create harmony in human relations with the ocean. Thanks to Member States, la raison d'être of IOC and UNESCO!

Current IOC stands on the shoulders of giants.
Thank you Chairs and Officers who guided IOC during my tenure
(Sang-Kyung Byun, Peter Haugan, Ariel Troisi, and predecessors)!

Thank you UNESCO - best organization in the world building defences of peace in the minds of people!

To the IOC Secretariat: thank you, dear friends, for the honour, privilege, and fun to be a part of the *dream team*!

Best wishes to my successor in taking IOC to future!